

*The Secretary  
of Defense*

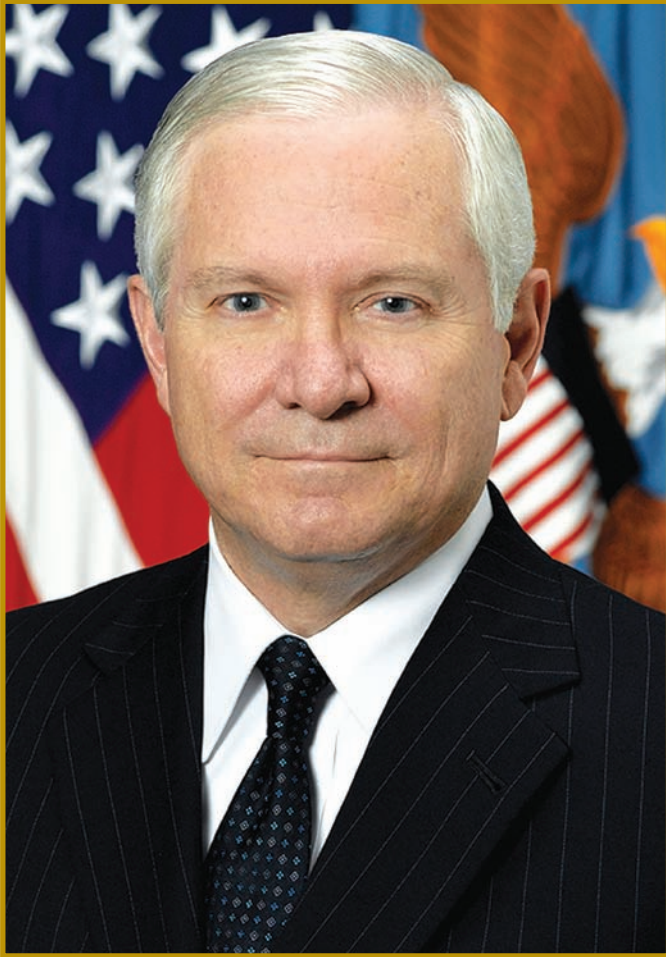


*2010*



*Maintenance  
Awards*

*November 17, 2010*



*The Honorable*  
***Dr. Robert M. Gates***  
*Secretary of Defense*

# *Program*

*Posting of Colors*

*Invocation*

*Introduction and Welcome*

*Gary J. Motsek*

*Deputy Assistant Secretary of Defense  
for Program Support*

*Dinner*

*Musical Interlude*

*Full Spectrum Jazz Band of the Band of the USAF  
Reserve*

*Keynote Remarks*

*John B Johns*

*Director, Strategic Logistics, Iraqi Security Forces,  
United States Forces - Iraq*

*Director, Iraq Training Assistance Mission,  
Ministry of Defense*

*Secretary of Defense*

*Maintenance Awards Presentations*

*Robert T. Mason Depot-level Award*

*Field-level Awards*

*Phoenix Award*

*Closing Remarks*

*Benediction*

*Retiring of Colors*



*Gary J. Motsek*

*Deputy Assistant Secretary of Defense  
for Program Support*

# *Gary J. Motsek*

## *Deputy Assistant Secretary of Defense For Program Support*

*Mr. Motsek is the Deputy Assistant Secretary of Defense for Program Support. In this position, he is the principal advisor to the Office of the Secretary of Defense leadership on policy and program support to the Geographic Combatant Commands (COCOMs).*

*Mr. Motsek's responsibilities include developing and maintaining a comprehensive policy framework and program support governing logistical and support operations, contractor planning and execution, including combat, humanitarian, and disaster relief. He also represents the Assistant Secretary of Defense (Logistics and Materiel Readiness) in liaison with the Joint Chiefs of Staff J-4, COCOM J-4s, and Service Deputy Chiefs for Logistics regarding policy coordination and program support for COCOM field operations. His accomplishments include developing a DoD directive on the use of operational contract support during contingency operations, and preparing inter-agency regulations governing the use, conduct, and oversight of private-sector contractors.*

*Before assuming his current position in October 2006, Mr. Motsek served in various capacities with the Army Materiel Command from August 1999, including Assistant Chief of Staff; Director, Commanding General's Staff Group; and Deputy G-3 for Support Operations. A retired Army officer, Mr. Motsek's assignment's included Commander, Pine Bluff Arsenal; Commander, NATO Support Activity, Chievres, Belgium; and Operations Research Systems Analysis Officer, White Sands Missile Range.*

*Mr. Motsek has a BS in Environmental Engineering from Syracuse University, an MS in Management from Troy State University, and an Acquisition Level III Certification from the Defense Acquisition University. He is also a graduate of the Army War College, Armed Forces Staff College, and the Command and General Staff College.*

*Mr. Motsek's awards include Presidential Rank Award for 2008, a Meritorious Civilian Service Medal, and the Ehrenkreuz (Cross of Honor) from the Federal Republic of Germany. He is also a member of the Defense Materiel Readiness Board.*

*Banquet Speaker*



*Mr. John B Johns*

*Director, Strategic Logistics, Iraqi Security Forces,  
United States Forces - Iraq  
Director, Iraq Training Assistance Mission,  
Ministry of Defense*



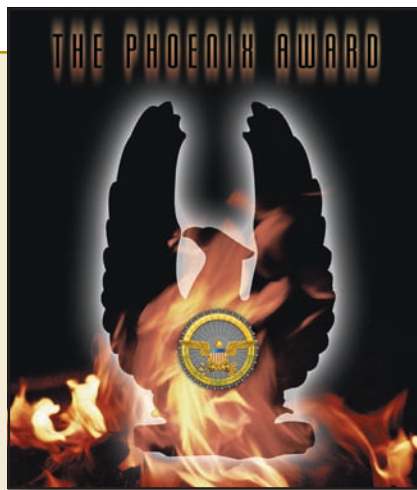
## *Mr. John B Johns*

*Director, Strategic Logistics, Iraqi Security Forces, United States Forces - Iraq  
Director, Iraq Training Assistance Mission, Ministry of Defense*

*Mr. Johns is currently assigned to United States Forces – Iraq as Director, Strategic Logistics, Iraqi Security Forces where he is responsible for advising and assisting the Iraqi government in establishing logistics and industrial capability required to sustain their military forces and national police. He is concurrently assigned as Director, Iraq Training Assistance Mission - Ministry of Defense, responsible for advising and assisting the Iraqi Minister of Defense and numerous high level officials in matters including materiel readiness, program management, budget formulation and execution and leader training and education. While on this assignment, he is on leave from his permanent position as Deputy Assistant Secretary of Defense for Maintenance where he is responsible for oversight of the Department's annual \$80 billion maintenance program.*

*In past assignments, Mr. Johns has served the Army and Navy in technology development, engineering, program management, and logistics positions. His assignments with the U.S. Army Aviation and Missile Command included Associate Director for Systems, Aviation Research, Development, and Engineering Center where he was responsible for the provision of engineering support to all Army Aviation systems, Principal Assistant Deputy for Systems Acquisition where he was responsible for lifecycle management of over 20 Army aviation, missile, and ground systems with an annual budget of approximately one billion dollars, and Deputy Commander for Systems Support where he managed overhaul and maintenance, or Reset, of all aviation and missile systems redeployed from Iraq and Afghanistan. He also served as Special Assistant to the Commanding General, U.S. Army Materiel Command from July 2004 to August 2005. In August 2005, he joined the Navy as a member of the Senior Executive Service as the Director of Industrial Operations, Naval Air Systems Command, and Deputy Commander of Fleet Readiness Centers, Naval Air Forces where he was responsible for naval aviation maintenance operations across six subordinate commands, with a workforce of over 16,000 personnel and an operating budget of approximately four billion dollars, and oversaw annual maintenance and repair of over 600 aircraft, 7500 engines and modules, and 500,000 components and support equipment.*

*Mr. Johns holds a Bachelor of Science in Aerospace Engineering from Penn State University and a Masters in Aeronautics and Astronautics from Purdue. He is also a graduate of the National Security Management Program, National Defense University.*



## *Maintenance Awards Background*

*The Secretary of Defense Maintenance Awards are given annually to recognize the most significant weapon systems and equipment maintenance achievements by field-level and depot-level organizations within the Department of Defense. These awards include the prestigious Phoenix Award for outstanding field-level maintenance performance and the Robert T. Mason Award for Depot Maintenance Excellence. The Phoenix Award, presented every year since 1985, truly represents the highest achievement in field-level maintenance, with its winner selected from among tonight's six winning units. The Robert T. Mason Award for Depot Maintenance Excellence depicts depot-level maintenance at its best: innovative, efficient, and responsive to the warfighter.*

*Maintenance includes the actions taken to retain weapon systems and equipment in a high state of readiness or to restore serviceability. Inspection, testing, servicing, repair, rebuilding, overhaul, calibration, and modification are all elements of the Department's maintenance programs.*

*Maintenance in the Department of Defense is big business, with annual expenditures for labor, materiel, and other resources estimated to be in excess of \$80 billion in 2009. The maintenance workforce is comprised of nearly 650,000 military and civilian personnel, who provide the dedication, expertise, and craftsmanship that are essential to the readiness of our forces. Several thousand commercial firms, under contract, further support the Department's maintenance requirements.*

*The units receiving these awards tonight are the finest maintenance organizations and programs in the Department of Defense – winners from among many outstanding units. During the past year, their achievements have set them apart. Each of these award-winning units made singularly outstanding contributions to the success of Department of Defense operations throughout the world.*



## *The Secretary of Defense Depot-level Maintenance Award*

*The annual Robert T. Mason Award for Depot Maintenance Excellence recognizes exceptional quality and achievement in Department of Defense (DoD) depot-level maintenance programs. This highly competitive award is presented to the program that best exemplifies responsive, transformed, organic depot-level maintenance support to DoD operating units. Award criteria include outstanding mission accomplishment, effective support to warfighters, and innovative logistics processes.*

*Established in 2004 with its inaugural presentation in 2005, the award commemorates Robert T. Mason, the former Assistant Deputy Under Secretary of Defense for Maintenance Policy, Programs and Resources, who championed the need for effective support of the Department's depot-level maintenance requirements.*

### **2010**

## *Robert T. Mason Award for Depot Maintenance Excellence Award*



### *Emergent Repair Program*

*Pearl Harbor Naval Shipyard and  
Intermediate Maintenance Facility  
United States Navy*

*Previous Robert T. Mason  
Award for Depot Maintenance  
Excellence Winners*

*2005-Vehicle Armor Protective Kits Program*

*Maintenance Center Albany  
Albany, Georgia  
United States Marine Corps*

*2006-High Mobility Multi-Purpose Wheeled Vehicle  
Recapitalization Program*

*Red River Army Depot  
Texarkana, Texas  
United States Army*

*2007-Dedicated Design and Prototype Effort*

*Maintenance Center Albany  
Albany, Georgia  
United States Marine Corps*

*2008-H-1 Aircraft Production Program*

*Fleet Readiness Center East  
MCAS Cherry Point, North Carolina  
United States Marine Corps*

*2009-Mine Resistant Ambush Protected Program*

*Red River Army Depot  
United States Army*

*The Secretary of Defense field-level Maintenance Awards are symbolized by the legendary PHOENIX – a mythological bird which lived for some five centuries, died, was consumed by flames, and then reborn from its own ashes. Periodically, so states the myth, the PHOENIX would again and again be reborn. This unique ability of the legendary PHOENIX to rejuvenate and renew itself characterizes the role of weapon systems and maintenance in the Department of Defense.*

*As the PHOENIX gives itself new life, so does maintenance give new and continued life to weapon systems and equipment. Maintenance restores life to these essential defense resources. This rejuvenation and renewal of aircraft, combat vehicles, ships, wheeled vehicles, and the myriad of other systems and equipment, along with their component parts and software, is accomplished through activities ranging from inspection to repair to overhaul to equipment modification. Maintenance covers the spectrum, from daily routine inspections to the most complex problem identification and repair actions.*

*To recognize the contribution maintenance makes to keeping our forces ready and to sustaining them in conflict, the Secretary of Defense established the Secretary of Defense Maintenance Awards Program to honor exceptional field-level unit maintenance accomplishments. The PHOENIX was selected as symbolic of the relationship between maintenance and the equipment and weapon systems maintained. The uniqueness of the PHOENIX exemplifies the extraordinary contribution that maintainers make to the defense of the United States of America.*



*Tonight, six field-level maintenance units will receive Secretary of Defense Maintenance Awards. One of the six, literally the “best of the best,” will be presented the Phoenix Award. This is the 26th anniversary of the Phoenix Award.*

**2010**  
**Secretary of Defense**  
**Field-level Maintenance**  
**Award Winners**

**Small Category**

*Bravo Company, 307th Brigade Support Battalion*  
*Fort Bragg, North Carolina*  
*United States Army*

*3rd Component Maintenance Squadron*  
*Elmendorf Air Force Base, Alaska*  
*United States Air Force*

**Medium Category**

*Marine Aviation Logistics Squadron 40*  
*2D MAW*  
*Cherry Point, North Carolina*  
*United States Marine Corps*

*Fleet Readiness Center Northwest*  
*Naval Air Station Whidbey Island, Oak Harbor, Washington*  
*United States Navy*

**Large Category**

*Bravo Company, 615th Aviation Support Battalion*  
*Fort Hood, Texas*  
*United States Army*

*USS DWIGHT D. EISENHOWER (CVN-69)*  
*Naval Station Norfolk, Virginia*  
*United States Navy*

## *Previous Phoenix Award Winners*

- 1985 - *USS JOHN F. KENNEDY (CV 67)*  
*U.S. Atlantic Fleet*  
*United States Navy*
- 1986 - *416 Bombardment Wing (SAC)*  
*Griffiss Air Base, New York*  
*United States Air Force*
- 1987 - *50th Tactical Fighter Wing (USAFE)*  
*Hahn Air Base, Germany*  
*United States Air Force*
- 1988 - *USS ACADIA (AD 42)*  
*U.S. Pacific Fleet*  
*United States Navy*
- 1989 - *363rd Tactical Fighter Wing (TAC)*  
*Shaw Air Force Base, South Carolina*  
*United States Air Force*
- 1990 - *1st Battalion, 29th Infantry Regiment*  
*U.S. Army Infantry Center and School*  
*Fort Benning, Georgia*  
*United States Army*
- 1991 - *Marine Aviation Logistics Squadron 16*  
*3rd Marine Aircraft Wing*  
*Tustin, California*  
*United States Marine Corps*
- 1992 - *Marine Fighter Attack Squadron 235*  
*Fleet Marine Force Pacific*  
*United States Marine Corps*
- 1993 - *Shore Intermediate Maintenance Activity*  
*Charleston, South Carolina*  
*United States Navy*
- 1994 - *1st Maintenance Battalion, 1st Force Service*  
*Support Group (FMFPAC)*  
*Camp Pendleton, California*  
*United States Marine Corps*
- 1995 - *51st Maintenance Battalion*  
*Mannheim, Germany*  
*United States Army*
- 1996 - *48th Fighter Wing*  
*RAF Lakenheath, England*  
*United States Air Force*

## *Previous Phoenix Award Winners (cont'd)*

- 1997 - 1st Maintenance Battalion  
Camp Pendleton, California  
United States Marine Corps
- 1998 - 68th Transportation Battalion  
United States Army, Europe  
United States Army
- 1999 - Shore Intermediate Maintenance Activity  
Naval Station Norfolk, Virginia  
United States Navy
- 2000 - 555th Fighter Squadron  
Aviano Air Base, Italy  
United States Air Force
- 2001 - USS DWIGHT D. EISENHOWER (CVN 69)  
U.S. Atlantic Fleet  
United States Navy
- 2002 - USS ENTERPRISE (CVN 65)  
U.S. Atlantic Fleet  
United States Navy
- 2003 - 3rd Battalion, 7th Infantry Regiment  
3rd Infantry Division (Mech)  
United States Army
- 2004 - Combat Service Support Battalion 10  
Marine Corps Air Ground Combat Center  
Twentynine Palms, California  
United States Marine Corps
- 2005 - 3rd Battalion, 7th Field Artillery Regiment  
25th Infantry Division (Light)  
Schofield Barracks, Hawaii  
United States Army
- 2006 - 3D Materiel Readiness Battalion  
III Marine Expeditionary Force  
United States Marine Corps
- 2007 - 1st Maintenance Battalion  
MCB Camp Pendleton, California  
United States Marine Corps
- 2008 - 1st Special Operations Maintenance Group  
Hurlburt Field, Florida  
United States Air Force
- 2009 - 1st Squadron, 3rd Armored Cavalry Regiment  
Multi-National Division - North  
Fort Hood, Texas  
United States Army



**2010**  
**Secretary of Defense**  
**Depot-level Maintenance**  
**Award Selection Board**

**Mr. Gary Motsek (Chairman)**

*Deputy Assistant Secretary of Defense  
for Program Support  
Office of the Assistant Secretary of Defense (L&MR)*

**Mr. Chris Lowman**

*Assistant Deputy Chief of Staff  
Director of Maintenance  
Headquarters, U. S. Army*

**Mr. Michael Madden**

*Executive Deputy Director  
Headquarters, Marine Corps Logistics Command*

**Mr. Vince Walls**

*Deputy, Fleet Readiness and Logistics Division  
Office of the Chief of Naval Operations*

**Mr. Jeff Allen**

*Deputy Director of Logistics  
Deputy Chief of Staff for Logistics,  
Installations and Mission Support  
Headquarters, Deputy Chief of Staff for Logistics,  
Installations and Mission Support*

**2010**  
**Secretary of Defense Field-level**  
**Maintenance Awards Selection Board**

**Mr. Gary Motsek (Chairman)**

*Deputy Assistant Secretary of Defense  
for Product Support  
Office of the Assistant Secretary of Defense (L&MR)*

**Mr. Hal Amerau**

*Senior Policy Analyst  
Office of the Deputy Assistant Secretary of Defense  
for Maintenance*

**Mr. Andrew Chatman**

*Team Lead, Field Maintenance Branch  
Maintenance Policy Division  
Headquarters, United States Army*

**Mr. Rich Stauffer**

*Deputy, Logistics Policy and Capabilities Branch  
Installations and Logistics Department  
Headquarters, United States Marine Corps*

**Mr. Vince Walls**

*Deputy, Fleet Readiness and Logistics Division  
Office of the Chief of Naval Operations*

**Colonel Steve Morani, USAF**

*Chief, Materiel Support Division  
Directorate of Logistics  
Deputy Chief of Staff for Installations, Logistics and Mission Support  
Headquarters, United States Air Force*

*Future DoD Maintenance Symposium  
& Exhibition Locations*

*2011 - Fort Worth Convention Center  
Fort Worth, Texas  
November 14-17, 2011*

## *National Defense Industrial Association*

*The National Defense Industrial Association is a non-profit educational association focused on the business and technical aspects of the government-industry relationship. NDIA's mission is to advocate cutting-edge technology and superior weapons, equipment, training, and support for the War-Fighter and First Responder; promote a vigorous, responsive, Government – Industry National Security Team; and provide legal and ethical forums for the exchange of information between Government and Industry on National Security issues. The Association does its work through a network of Divisions and Chapters, and through numerous national meetings, conferences, symposia and exhibitions on a broad range of topics of mutual interest to Industry and Government.*

## *SAE International*

*SAE International is a global association of more than 128,000 engineers and related technical experts in the aerospace, automotive and commercial-vehicle industries. SAE International has a long history of working closely with the United States military that dates back to World War I, when, in just 69 days, SAE International members helped design and produce a five-ton truck known as the Class B Truck. SAE International's core competencies are life-long learning and consensus standards development. SAE International's charitable arm is the SAE Foundation, which supports many programs, including A World In Motion® and the Collegiate Design Series.*

## *About the Raised Table*

*The raised table in our Banquet Hall is reserved to honor our missing members, those who have lost their lives in the name of freedom for our great nation. Set for six, the empty places represent Americans missing from the Army, Navy, Marine Corps, Air Force, Coast Guard, and civilians. The presence of the table symbolizes that they are with us in spirit tonight.*

*Some in this room were very young when those we honor answered the call of our nation. However, all Americans should never forget the brave men and women who have contributed their lives to serving the cause of freedom. We owe them our eternal gratitude.*

*The raised table's special symbology:*

*The round table – showing our everlasting concern for our missing members*

*The white tablecloth – representing the purity of our missing members' motives when they answered the call to duty*

*The single red rose in the vase – reminding us of the life of each of our missing members, and the loved ones and friends who kept the faith while awaiting answers*

*The red ribbon on the vase – promising our continued determination to account for all missing members*

*The slices of lemon on the bread plates – indicating the bitter fate of our missing members, who have given the ultimate sacrifice*

*The pinches of salt – symbolizing the tears endured by the families of our missing members*

*The Bible – representing the strength gained through faith to sustain those lost from our country, founded as one nation under God*

*The inverted glasses – symbolizing the inability of the missing members to share this evening's celebration*

*The empty chairs – signaling that our missing members will not be returning.*

*Let us never forget!*



**SAE** *International*<sup>®</sup>