

Future Capability of DoD Maintenance Depots: Implementation Considerations and Defense Sustainment Industrial Base Outcomes

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LMI

What will be expected of our maintenance industrial base?

- Effective response
 - Providing critical equipment to Combatants
 - Deployment of high-demand capabilities
- An adjustment to less resources (stewardship)
 - Workload management that addresses core capabilities
- Continued skill/technology refreshment
 - Crucial industrial capability

“...the importance of national level logistics leadership to integrate organic and U.S. industrial capacity to create capabilities...” Lieutenant General Robert T. Dail, USA (ret)

“If we are willing to do things differently – we can shape logistics with what we have...” Lt. Gen Loren Reno

The 322 Study provided a considered perspective

Major Conclusions

An update to current depot maintenance-related legislation would better support depot maintenance management



Acquisition decisions are not well connected to considerations of the organic depot system



Inefficient application of core methodology destabilizes future capability



Oversight reporting does not provide timely warning of eroding capability or workload



Enhanced governance is needed to improve the execution of depot maintenance



Recommendations

Revise the statutory framework of depot maintenance

Closely link acquisition and sustainment policies and outcomes with regard to depot maintenance

Strengthen the core determination process

Improve depot maintenance reporting

Establish an independent commission to review various organizational options presented in the report

A driving thought: Holistic approach to maintenance industrial capability provision

- The Defense Sustainment Industrial Base (DSIB)
 - Better define it...to assess it...to identify issues
 - Better prepare to address both surge requirements and efficiency imperatives
- Policy development
 - Relationship to the overall Defense Industrial Base (DIB)
 - Balance of public and private roles
- Programmatic
 - Role of integrated product support
 - Tech data
 - Partnering
 - Utilization