2016 Department of Defense Maintenance Symposium

December 5-8, 2016 - Albuquerque Convention Center - Albuquerque, New Mexico

Engaging Tomorrow’s Maintenance Enterprise Challenges, Today!

This event has been reviewed and approved by DoD as a DoD sponsored event and accordingly meets departmental guidelines for attendance by all Military Services, Agencies, and Industry.

sae.org/dod

Administrative support provided by SAE International under contract with the U.S. Department of Defense
Thank you for attending this year’s Symposium! The theme of the event is *Engaging Tomorrow’s Maintenance Enterprise Challenges, Today!*

This is the premier annual event for all defense maintainers. By participating, you are impacting the future of DoD maintenance operations through this unparalleled opportunity to collaborate, educate, and shape our thoughts and actions.

As we navigate an era defined by global conflict and economic uncertainty, it is critical that we maintain readiness-focused maintenance capabilities, founded in agility and efficiency, to properly respond to any National Security threat.

Please take advantage of the full agenda featuring a broad spectrum of events, sessions and guest speakers. While here, you will have many opportunities to interact with Senior Leaders and each other, so let your voice be heard.

The impact of this event does not just stop at the end of this week. We, as a community, must be vigilant by strategically shaping and enhancing our National Industrial Base capabilities. As part of our community, it is the responsibility of every maintenance professional to be actively involved.

You can follow all maintenance symposium activities on Twitter via #DoDMxSymposium. The DoD Maintenance Symposium App is available for download for Apple and Android devices.

Kristin K. French  
Principal Deputy Assistant Secretary for Logistics and Materiel Readiness  
Performing the Duties of Office of the Assistant Secretary of Defense for Logistics and Materiel Readiness

Ms. Kristin K. French is the Principal Deputy Assistant Secretary of Defense and is performing the duties of the Assistant Secretary of Defense for Logistics and Materiel Readiness. In this capacity, she serves as the principal advisor to the Under Secretary of Defense for Acquisition, Technology, and Logistics in the oversight of logistics policies, practices, operations, and efficiencies in support of enhanced readiness to the Warfighter. Her logistics portfolio includes maintenance, materiel readiness, supply chain integration, transportation policy, and program support. She assumed her current position in July 2016.

Her 29+ years in uniform included duties in key command and staff positions worldwide, to include tours in the Pentagon, Defense Logistics Agency and Army Materiel Command.

Ms. French holds a Bachelor of Science degree from the U.S. Military Academy; a Master of Science degree in Logistics Management from Florida Institute of Technology; and a Master’s degree in Strategic Studies from the U.S. Army War College. Her military education includes the Quartermaster Officer Basic and Advanced Courses and the Logistics Executive Development Course at Fort Lee, Virginia; U.S. Army Command and General Staff College at Fort Leavenworth, Kansas; and the U.S. Army War College in Carlisle Barracks, Pennsylvania.
The mission of the 2016 DoD Maintenance Symposium is to create an environment that enables attendees to share relevant information, identify critical issues, discuss key topics, and increase their awareness of Department of Defense maintenance initiatives. At this event, attendees have the unique opportunity to influence the future of the maintenance community. Here, your voice will be heard.

Join military, government and industry leaders, and maintainers from all levels at this distinctive, first class event - the maintenance community’s primary venue for networking and content sharing.

WHO ATTENDS

- Government and industry maintenance managers of all ranks and levels
- Defense logistics and resource managers
- Military and civilian maintainers, including executives, supervisors, technicians, and international counterparts
- Program managers involved in life-cycle support and product support
- Production, process, and information systems specialists
- Researchers and product development representatives
- Commercial maintainers and product support providers
- Original equipment manufacturers (OEMs)
- Engineers - maintenance, in-service, and process/industrial professionals who contribute to effective DoD maintenance operations

WHAT TO EXPECT

Plenary Session Panels:
- Health of the Industrial Base from a Leadership Perspective - A View from Both Sides
- Senior Logisticians Roundtable
- The Changing Battlefield Landscape and the Maintenance/Logistics Challenges

Symposium Breakout Topics:
- Additive Manufacturing for Maintenance Operations
- Depot Maintenance Workforce Revitalization and Leadership Development
- Maintenance and Supply Alignment: Bridging the Gap between Maintenance Requirements and Supply Support to Maintenance
- “It’s the Law” – The Principles of Depot Maintenance in Title 10
- Improving Public Private Partnering (PPP) in Support of the DoD Mission
- Maintenance Innovation Challenge
- Enabling Readiness through Condition Based Maintenance Plus (CBM+)
- Software Maintenance/Sustainment: Enterprise-Level Issues and Challenges
- Improving Workflow through Innovation and Workforce Engagement
- Implementing Corrosion Control Maintenance in a Constrained Resource Environment

Special Events:
- Secretary of Defense Maintenance Awards Banquet
- Maintenance Innovation Challenge
- Industrial Tours
  - Kirtland Air Force Base
  - Honeywell Aerospace - Albuquerque and BendixKing Facility

This event is co-located with the Defense Maintenance and Logistics Exhibition. For more information, please visit: sae.org/defexpo.
### 2016 DOD MAINTENANCE SYMPOSIUM AT-A-GLANCE

#### TIME

| DAY | 7:00 a.m. | 7:30 a.m. | 8:00 a.m. | 8:30 a.m. | 9:00 a.m. | 9:30 a.m. | 10:00 a.m. | 10:30 a.m. | 11:00 a.m. | 11:30 a.m. | 12:00 p.m. | 12:30 p.m. | 1:00 p.m. | 1:30 p.m. | 2:00 p.m. | 2:30 p.m. | 3:00 p.m. | 3:30 p.m. | 4:00 p.m. | 4:30 p.m. | 5:00 p.m. | 5:30 p.m. | 6:00 p.m. | 6:30 p.m. | 7:00 p.m. | 7:30 p.m. | 8:00 p.m. | 8:30 p.m. | 9:00 p.m. |
|-----|------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| MONDAY, DECEMBER 5 | Registration | Continental Breakfast 7:00 – 8:00 a.m. | Associated Meeting | Additive Manufacturing for Maintenance Operations | Break | Depot Maintenance Workforce Revitalization and Leadership Development | 10:30 a.m. – 12:30 p.m. | Networking Lunch | 12:00 – 2:00 p.m. | DMLE Exhibit Hall | Break | Improving Public Private Partnering (PPP) in Support of the DoD Mission | 3:00 – 4:30 p.m. | Maintenance Innovation Challenge | 3:00 – 4:30 p.m. | Exhibit Hall Open with Reception | 4:00 – 6:00 p.m. | DMLE Exhibit Hall | SecDef Mx Awards Reception | 6:00 – 7:00 p.m. | SeeDef Mx Awards Banquet & Ceremony | 7:00 – 9:30 p.m. |
| TUESDAY, DECEMBER 6 | Registration | Continental Breakfast 7:00 – 8:00 a.m. | Opening Plenary Session | Government Keynote | Industry Keynote | Break | Energy Management and Efficiency Implementation: Enterprise-Level Issues/Challenges and Strategies for Implementing Renewable Energy Efficiencies | 10:30 a.m. – 12:00 p.m. | Networking Lunch | 12:00 – 2:00 p.m. | DMLE Exhibit Hall | Enabling Readiness through Condition Based Maintenance Plus (CBM+) | 2:00 – 4:00 p.m. | Software Maintenance/Sustainment: Enterprise-Level Issues and Challenges | 2:00 – 4:00 p.m. | Exhibit Hall Open with Reception | 4:00 – 6:00 p.m. | DMLE Exhibit Hall | SecDef Mx Awards Reception | 6:00 – 7:00 p.m. |
| WEDNESDAY, DECEMBER 7 | Registration | Continental Breakfast 7:00 – 8:00 a.m. | Senior Logisticians Roundtable | Break | Break | Break | Health of the Industrial Base from a Leadership Perspective - A View from Both Sides | 10:30 a.m. – 12:00 p.m. | Networking Lunch | 12:00 – 2:00 p.m. | DMLE Exhibit Hall | Improving Workflow through Innovation and Workforce Engagement | 2:00 – 4:00 p.m. | Implementing Corrosion Control Maintenance in a Constrained Resource Environment | 2:00 – 4:00 p.m. |
| THURSDAY, DECEMBER 8 | Registration | | Associated Meeting Opportunity | DMLE Exhibit Hall | | | | Technical Tour – Kirtland Air Force Base | | Technical Tour – Honeywell Aerospace – Albuquerque and BendixKing Facility | | 8:30 a.m. – 1:30 p.m. | | Separate Registration and Fee Required |

#### KEY:

- Associated Meeting
- Breakout Session
- Plenary Session
- Tour/Off Site Event
- Award Event
- DMLE Exhibit Hall

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Health of the Industrial Base from a Leadership Perspective - A View from Both Sides

Date: Tuesday, December 6, 2016
Time: 10:30 a.m. - 12:00 p.m.
Location: Ballroom B&C

Objective: Gain key insights from DoD and Industry Maintenance Community Leaders regarding present and future Industrial Base issues and challenges.

Abstract: In keeping with the Symposium’s theme, Engaging Tomorrow’s Maintenance Enterprise Challenges, Today, key DoD and Industry leaders will discuss near-term issues for maintenance and weapon system sustainment and address mitigation strategies to meet present and future challenges. The panel will focus on the health of the industrial base and will present their observations and discuss where DoD and Industry leaders agree and disagree. This session includes a question and answer opportunity and also solicits potential solutions from the audience for the most pressing maintenance community issues.

Moderator:
Ms. Lisha Adams, Executive Deputy to the Commanding General, Army Materiel Command

Panelists:
Mr. Chris Lowman, Deputy Assistant Secretary for Acquisition Policy and Logistics, Assistant Secretary of the Army, (Acquisition, Logistics and Technology)
Mr. Jerry Mengelkoch, Director, Maintenance Management Center, Marine Corps Logistics Command
Mr. Jeff Allen, Executive Director, Air Force Sustainment Center, Air Force Materiel Command
Ms. Peri Widener, Vice President and General Manager of Integrated Logistics, Boeing Company
Mr. Lou Kratz, Vice President, Logistics and Sustainment, Lockheed Martin Corporation
PLenary Session Panels

Senior Logisticians Roundtable
Date: Wednesday, December 7, 2016
Time: 8:00 a.m. - 10:00 a.m.
Location: Ballroom B&C

Objective: Provide a dynamic and highly interactive exchange focused on the Department’s maintenance issues, trends, and initiatives.

Abstract: This interactive forum features top logistics leaders from each of the Military Services, Joint Staff, and the Defense Logistics Agency. Using a question and answer only format, it provides a unique opportunity for symposium attendees to directly engage with our most senior logistics leaders concerning all aspects of DoD maintenance.

Moderator:
Ms. Kristin K. French, Principal Deputy Assistant Secretary of Defense for Logistics and Materiel Readiness

Panelists:
LtGen Michael G. Dana, USMC, Deputy Commandant for Installations and Logistics
RADM Bruce D. Baffer, USCG, Assistant Commandant for Engineering & Logistics, USCG
RADM Vincent L. Griffith, SC, USN, Director, DLA Logistics Operations (J3), Defense Logistics Agency
RDM Michael Zarkowski, USN, Commander, Fleet Readiness Centers
BG Ronald Kirklin, USA, Assistant Deputy Chief of Staff G-4, Director of Operations, Headquarters U.S. Army
BGen Tracy King, USMC, Vice Director for Logistics, Joint Staff
Brig Gen Walter Lindsley, USAF, Director of Logistics, Deputy Chief of Staff, Logistics, Engineering & Force Protection, Headquarters U.S. Air Force

The Changing Battlefield Landscape and the Maintenance/Logistics Challenges
Date: Wednesday, December 7, 2016
Time: 10:30 a.m. - 12:00 p.m.
Location: Ballroom B&C

Objective: After 15 years of battlefield maintenance/logistics, what have senior leaders learned and how will they apply those lessons in future operations?

Abstract: How will maintenance/logistics be performed in future wartime operations? Will it be a mobile organizational-level capability moving with the warfighter from engagement to engagement? Or as an Organizational-Intermediate-Depot capability moving with the warfighter from AOR to AOR? Or possibly a hybrid of the two capabilities? Senior leaders will discuss these concepts based on their own experiences and field questions from the audience.

Moderator:
Mr. Steve Morani, Deputy Director of Logistics, Deputy Chief of Staff for Logistics, Engineering and Force Protection, Headquarters U.S. Air Force

Panelists:
MajGen Craig Crenshaw, USMC, Commanding General, Marine Logistics Command
Brig Gen Tom Miller, USAF, Vice Commander, Air Force Sustainment Center, Air Force Materiel Command
Mr. Michael Cervone, Director for Maintenance Policy, Programs and Processes, Office of the Deputy Chief of Staff, G-4
Captain Bill Greene, USN, Executive Director, Logistics, Maintenance and Industrial Operations, Naval Sea Systems Command
Additive Manufacturing for Maintenance Operations
Date: Monday, December 5, 2016
Time: 8:00 a.m. - 10:00 a.m.
Location: 115

Objective: Showcase additive manufacturing capabilities supporting maintenance operations and engage the wider maintenance community in discussing the challenges, issues and potential strategies for expanding the use of additive processes to meet the future needs of the Department of Defense.

Abstract: Additive Manufacturing (AM) represents our next industrial revolution. Manufacturers and maintainers alike are rapidly exploring techniques to leverage this revolutionary process for new parts manufacture and repair, which will enable distributed manufacturing, significantly shorten supply chains, and improve readiness for essential parts. This session will provide the maintenance community with a rare opportunity to hear AM leaders from DoD, Industry, and Academia frame the challenges and outline the efforts to expand and accelerate AM in support of maintenance and sustainment. As a Town Hall Meeting, this session is designed to be interactive and audience participation is encouraged!

Moderator:
Mr. Steve Morani, Deputy Director of Logistics, Deputy Chief of Staff for Logistics, Engineering and Force Protection, Headquarters U.S. Air Force

Panelists:
Col Keith Bearden, USAF, Deputy Director, Engineering and Technical Management, HQ, USAF Materiel Command
Ms. Liz McMichael, Director of Innovation, Commander, Naval Air Systems Command
Mr. Brett Connor, Director, Advanced Manufacturing Workforce Initiatives, Youngstown State University
Mr. Ben Bouffard, Additive Manufacturing Lead, Deputy Assistant Secretary of the Navy, RDT&E
Mr. Jim Regenor, Director, Additive Manufacturing and Innovation, Moog, INC
Mr. Mike Froning, Technical Director, Sustainment Engineering, USAF LCMC
Ms. Stacey Clark, Deputy Director, Systems Engineering, US Army, RDECOM
**Depot Maintenance Workforce Revitalization & Leadership Development**

**Objective:** Identify the attributes and techniques to acquire and maintain a well-trained, technically competent, responsive, and professional workforce and leadership cadre.

**Abstract:** A panel composed of key depot maintenance DoD leadership will describe key characteristics of the current and future depot maintenance workforce, to include functional competency, courage, candor, and the ability to foster collaboration and innovation. Discussions will involve personal perspectives and general workforce trends and opportunities. Panelists will also identify gaps in required skill sets and discuss strategies and initiatives to successfully train, develop and lead a more efficient and effective depot maintenance workforce. The scope of the discussions will address development of the entire depot maintenance community, from front-line employees and supervisors, to managers and executives, and will include thoughts on how to equip them with effective skills and behaviors to strengthen organizations and improve customer support.

**Moderator:**
Mr. Jeff Allen, Executive Director, Air Force Sustainment Center, Air Force Materiel Command

**Panelists:**
Brig Gen John Kubinec, USAF, Commander, Warner Robins Air Logistics Complex
Mr. Kevin Bostick, Deputy Chief of Staff, G3/4, Army Materiel Command
Mr. Jerry Mengelkoch, Director, Maintenance Management Center, Marine Corps Logistics Command
CAPT Timothy Pfannenstein, USN, Executive Director, Logistics & Industrial Operations, Naval Air Systems Command

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**Objective:** Discuss with senior DoD and industry leaders on current efforts to implement energy efficiencies and the issues/challenges and successes of fulfilling the provisions of the President’s Memorandum on Federal Leadership on Energy Management.

**Abstract:** Our maintenance facilities are one of the largest consumers of energy within our industrial base and these facilities are moving their way towards meeting the aggressive sustainability goals set forth in Executive Order 13514 of October 5, 2009 (Federal Leadership in Environmental, Energy, and Economic Performance). This memorandum establishes a new target for Federal use of renewable energy that challenges agencies to more than double their renewable electricity consumption. In order to improve their ability to manage energy consumption, promote the reduction of greenhouse gas emissions, and achieve the sustainability goals set forth in Executive Order 13514, Department of Defense and Industry officials will discuss current and future initiatives and successes and provide insights to overcome the issues and challenges designed to improve efficiency and resiliency, as well as reduce overall energy consumption.

**Moderator:**
Mr. Mark Correll, Deputy Assistant Secretary of the Air Force for Environment, Safety and Infrastructure, Headquarters United States Air Force

**Panelists:**
COL Martine S. Kidd, USA, Commander, Anniston Army Depot
Mr. Alan Bloodgood, Senior Vice President, Energy and Infrastructure, Siemens Government Technologies, Inc.
Mr. Stephen E. Browning, P.E., Senior Vice President, Executive Account Manager, CH2M
Mr. William Taylor, Engineering Operations Lead, Strategic Business Developer, Honeywell Energy Services Group
Mr. Frank Miyagawa, Program Manager, CH2M
**Maintenance and Supply Alignment: Bridging the Gap between Maintenance Requirements and Supply Support to Maintenance**

Date: Monday, December 5, 2016
Time: 1:00 p.m. - 2:30 p.m.
Location: 215 & 235

**Objective:** Discuss barriers to, and solutions for, bridging the gap between maintenance requirements and supply support to maintenance.

**Abstract:** Discuss the barriers to, and solutions for, closing the gap between maintenance and supply that will increase the likelihood maintainers will have the right part at the right time to execute required maintenance actions. This session will explore the issues and associated activities needed to increase accuracy of maintenance bills of material and the supply forecasts of maintenance usage of those parts. By bridging the gap between maintenance requirements and supply forecasts, we reduce backorders, limit excess parts, and reduce the readiness impact and financial risks to the enterprise.

**Moderator:**

**Panelists:**
- RDML John Polowczyk, SC, USN, Director, Logistics Programs and Business Operations Division, Office of Chief of Naval Operations
- Mr. Michael B. Cervone, Director for Maintenance Policy, Programs and Processes, Office of the Deputy Chief of Staff, G-4
- Mr. Steven J. Morani, Deputy Director of Logistics, Deputy Chief of Staff for Logistics, Engineering and Force Protection, Headquarters U.S. Air Force

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**“It’s the Law” – The Principles of Depot Maintenance in Title 10**

Date: Monday, December 5, 2016
Time: 1:00 p.m. - 2:30 p.m.
Location: 115

**Objective:** Discuss the provisions of Title 10, United States Code (USC) that govern depot maintenance along with the overarching philosophy that form the foundation of those provisions.

**Abstract:** What are core logistics capabilities? What is the relationship, if any, to 50/50 requirements? Who decides what is core and at what level is 50/50 determined? What about managing the depot workforce? Statutes that govern maintenance operations are sometimes complicated, inter-related and frequently misunderstood. This session will provide OSD’s and Congressional staff’s explanation of the provisions that govern depot maintenance and offer guidance to better understand and implement those statutes.

**Moderator:**
Mr. Richard Frey, Acting Deputy Assistant Secretary of Defense for Maintenance Policy and Programs

**Panelists:**
- Ms. Vickie Plunkett, Professional Staff Member, House Armed Services Committee
- RDML Michael Zarkowski, USN, Commander, Fleet Readiness Centers
- Mr. Mark Van Gilst, Director of Logistics, Office of the Deputy Assistant Secretary of the Air Force for Logistics and Product Support
- Ms. Sheila McCready, Defense Consultant, American Federation of Government Employees
Improving Public Private Partnering (PPP) in Support of the DoD Mission

Date: Monday, December 5, 2016
Time: 3:00 p.m. - 4:30 p.m.
Location: 215 & 235

Objective: Discuss practical ways to substantially improve the effectiveness of product support through PPP.

Abstract: We will open with an overview of current PPP activity within the DoD – focusing on recent trends in partnering expansion, agreement diversity, and workload volume. Panelists will then describe key leverage points they believe are necessary to more fully enable PPPs within the DoD maintenance realm and beyond. These ideas will focus upon the increased productivity and effectiveness partnerships can offer. Panelists will also suggest and describe innovative legal frameworks, sustainment strategies, and management structures that support shared creativity, risk, responsibility, and resources required for partnerships to succeed and flourish. The goal of the discussion is to engage the panelists and audience alike in an exciting exploration of the great promise PPPs hold in helping the DoD face the issues, problems, and opportunities that lie ahead.

Moderator:
Mr. Joe Spruill, Product Support Committee, Aerospace Industries Association

Panelists:
Mr. Gene Pierce, Chief Depot Maintenance Integration, Office of the Deputy Assistant Secretary of the Air Force for Logistics and Product Support
Mr. Robert Read, Senior Industrial Analyst, Manufacturing Industrial Base Policy, Office of the Secretary of Defense
Mr. Frank Zardecki, Deputy Commander, Tobyhanna Army Depot
Mr. Joseph Faris, Director, Business Development Office, Defense Logistics Agency (Distribution)
Mr. John Johns, Northrop Grumman, Director Global Relations Northrop Grumman Technical Services
Maintenance Innovation Challenge

Date: Monday, December 5, 2016
Time: 3:00 p.m. - 4:30 p.m.
Location: 115

Objective: Raise awareness in the maintenance community to available technologies, best business practices, and innovative maintenance processes, while engaging senior maintenance leaders in assessing and prioritizing promising technology to deliver innovative, agile and affordable maintenance capability.

Abstract: The six finalists from the DoD Maintenance Innovation Challenge (MIC) will present their available technologies, best business practices, and innovative maintenance processes to the maintenance community. Finalists will be selected from an evaluation board comprised of maintenance technology subject matter experts from the Joint Technology Exchange Group and industry. The session’s aim is to raise awareness of the maintenance community to promising new innovations, encourage collaboration and unique partnerships towards developing these capabilities, and to reward those with the greatest potential. The overall winner will be selected by DoD’s senior maintenance leaders from the Maintenance Executive Steering Committee, the Joint Group on Depot Maintenance, and the Industrial Base Commanders Peer to Peer Group. The winner will be announced during the maintenance symposium plenary session and presented with the 2016 Maintenance Innovation Challenge trophy. Also, as a new addition to this year’s challenge, attendees will have the opportunity to cast a ballot to select the “Peoples’ Choice Award”, which will be presented along with the winner of the MIC during the plenary session. Be Part of the Solution!

Moderator:
Greg Kilchenstein, Enterprise Maintenance Technology, Office of the Deputy Assistant Secretary of Defense for Maintenance Policy and Programs

Finalists:
Automated Large Standoff, Large Area Thermography Inspection System
Clint Salter, Department of the Navy SSC Cherry Point and Steven M. Shepard and Maria Beemer, Thermal Wave Imaging, Inc.

Condition Based Maintenance Plus to Enable Data Driven Fleet Management
Jason Duncan, Tank and Automotive Command and Craig Hershey, Army Materiel Systems Analysis Activity

DoD Depot Fielding of Cold Spray Technology
Alex Stonecipher, 429th Supply Chain Management Squadron (GUMB)

Embedded Wireless Corrosion Detection
Jeffrey Banks, Applied Research Lab, Pennsylvania State University

Expeditionary Fluid Analysis Capability
MGySgt Lance Baughman, Headquarters Marine Corps, Installations & Logistics, LPC-1

X-Ray Reverse Engineering
Laura Watson, Naval Undersea Warfare Center, Division Keyport

BREAKOUT SESSIONS
Enabling Readiness through Condition Based Maintenance Plus (CBM+)

Date: Tuesday, December 6, 2016
Time: 2:00 p.m. - 4:00 p.m.
Location: 115

Objective: Illustrate and discuss CBM+ capabilities and benefits that influence weapon system availability across the spectrum of operational engagements during a Joint CBM+ Mini Summit.

Abstract: DoD subject matter experts and senior maintainers are making significant progress in providing a clear path for CBM+ implementation across the enterprise and identifying the benefits realized from these investments. CBM+ is the application and integration of appropriate processes and knowledge-based capabilities to achieve the targeted availability, reliability, operation and support costs of DoD systems and components across their life cycle. CBM+ uses a systems engineering approach to collect data, enable analysis, and support the decision-making processes for system acquisition, modernization, sustainment, and operations. This session consists of two parts. The first hour presents the agency CBM+ Program status and overviews, and the second hour is a panel discussion. This is a perfect opportunity for maintenance leaders and providers to gain a deeper understanding of the progress DoD is steadily making and the tremendous potential CBM+ offers for generating combat power (readiness) affordably.

Moderator:
Mr. Kevin Bostick, Deputy Chief of Staff, G3/4 Army Materiel Command

Panelists:
Mr. Richard Aldridge, USAF Program Executive Officer for Business & Enterprise Systems Business and Enterprise Systems Directorate
Mr. Marc Borkowski, Director of Maintenance Engineering, Naval Sea Systems Command
Mr. Ronald Graffius, Reliability Centered Maintenance (RCM) Program Manager, Naval Sea Systems Command
Mr. Dwayne Cole, Automated Logistics Environment Commodity Line Manager, Enterprise Services and Infrastructure, Command Naval Air Systems Command
Mr. Joe Mata, Maintenance Field Policy Division Chief, Deputy Chief of Staff, G-4, Headquarters Department of the Army
Mr. David Pack, Army CBM+ Program Lead & Field Maintenance Program Specialist, Maintenance Policy- Field Division, Headquarters Department of the Army
**Breakout Sessions**

**Software Maintenance/Sustainment: Enterprise-Level Issues and Challenges**

Date: Tuesday, December 6, 2016  
Time: 2:00 p.m. - 4:00 p.m.  
Location: 215 & 235

**Objective:** Identify the key challenges of sustaining software over the life cycle and highlight the specific actions being undertaken by the DoD and private industry to meet those challenges.

**Abstract:** Software is the foundational building material that enables the operation and functionality of our weapon systems that ultimately generates warfighter capability. Maintenance and sustainment of that software-to correct errors, improve performance, enhance functionality, and add capability-is a DoD mission-essential task that demands collaboration, coordination, and communication among the key stakeholders: Program Executive Officers, Program Managers, government Product Support Managers, government owned and operated software maintenance organizations, original equipment manufacturers and their supply chain, and importantly, operators. These stakeholders, collectively forming the “software sustainment enterprise,” have effectively been providing relevant, responsive and reliable software engineering support for both new acquisition programs and older legacy systems. However, there are numerous longstanding and pervasive challenges that DoD and industry must tackle to successfully meet the demands and ever-increasing complexity of software intensive systems while addressing key statutory requirements and DoD policy imperatives. Software engineering, logistics and policy professionals from both government and private industry will discuss the actions taken and lessons learned in solving our software maintenance/sustainment challenges.

**Moderator:**  
Mr. Michael McLendon, Associate Director, Software Solutions, Software Engineering Institute

**Panelists:**  
Ms. Vickie F. Plunkett, Professional Staff Member, House Armed Services Committee  
Mr. Larry Muzzelo, Deputy to the Commander, Army Communications and Electronics Command  
Mr. Harlan Kooima, Director, Software and Mission Systems Integration Naval Air Weapons Center China Lake  
Mr. Joe Heil, Chief Engineer and Principal Software Engineer for Strategic and Computing Systems, Naval Surface Warfare Center Dahlgren  
Mr. Michael E Jennings, Director, 76th Software Maintenance Group, Oklahoma City Air Logistics Complex
BREAKOUT SESSIONS

Improving Workflow through Innovation and Workforce Engagement
Date: Wednesday, December 7, 2016
Time: 2:00 p.m. - 4:00 p.m.
Location: 215 & 235

Objective: Identify and discuss programs, initiatives, and new technologies designed to improve productivity and reduce maintenance cycle time.

Abstract: Time is money! Today, this old adage rings truer for DoD maintenance than ever before. With the cost of labor driving the cost of sustaining weapon systems, it is imperative that DoD continue to explore ways to reduce maintenance flow days. Also, for every day that a weapon system is down for maintenance, that is a day that the equipment is not available for the intended purpose – to support warfighting operations. This session is intended to provide an overview of the current innovative activities and technologies that are focused on significantly improving workflow across the DoD maintenance enterprise. Additionally, because our people are at the heart of innovation and positive change, attendees will gain an understanding of some of the best practices and forward thinking processes being employed to engage the workforce to effect real innovation in their maintenance activities.

Moderator:
Brig Gen Tom Miller, USAF, Vice Commander, Air Force Sustainment Center, Air Force Material Command

Panelists:
CAPT Charles M. Stuart, USN Commanding Officer, Fleet Readiness Center Southeast
Mr. Kresten L. Cook, Deputy to the Commander, Corpus Christi Army Depot
Ms. Angela R. Padgett, NAVAIR FRC East, Advanced Technology IPT Lead, Product Lifecycle Management (PLM) - Digital Thread
Mr. Luke H. Burke, Technical Director, Wright-Patterson AFB, HQ Air Force Materiel Command

Implementing Corrosion Control Maintenance in a Constrained Resource Environment
Date: Wednesday, December 7, 2016
Time: 2:00 p.m. - 4:00 p.m.
Location: 115

Objective: Discuss the challenges of executing corrosion-related maintenance within a constrained resource environment and identify opportunities for efficiency improvements that will enable the completion of prescribed levels of maintenance.

Abstract: The direct cost of corrosion to the DoD exceeds $20B annually. Additionally, between 10% - 25% of all maintenance actions are corrosion-related. In today’s resource constrained environment, the ability to perform prescribed levels of preventive and corrective corrosion maintenance is extremely challenging. This panel will discuss the challenges and their impact on corrosion-related maintenance, opportunities for efficiency improvements, technology implementation, process modifications, and training.

Moderator:
Mr. Rich Hays, Deputy Director, Corrosion Policy and Oversight, Office of the Under Secretary of Defense for Acquisition, Technology and Logistics

Panelists:
Mr. Jeffrey K. Nusser, Office of Science, Technology, and Engineering, Assistant Secretary of the Air Force for Acquisition
Dr. Daniel P. Verdonik, Director, Regulatory Programs, Jensen Hughes, Inc.
Mr. E. Dail Thomas II, Senior Technical Consultant, CPC Programs Leidos Inc.
Secretary of Defense Maintenance Awards Banquet

Location: Ballrooms B&C
Tuesday, December 6, 2016
Reception 6:00 – 7:00 p.m.
Banquet 7:00 – 9:30 p.m.

Annually, the Secretary of Defense Maintenance Awards honor the “best of the best” within the DoD maintenance community. A team of senior maintenance leaders from OSD and across the Military Services selects the top six field-level military maintenance organizations from active and reserve units worldwide. Of the six winning units, one is selected as the top maintenance unit for the year and receives DoD’s highest field-level maintenance award, the Phoenix Trophy. Also awarded as the pinnacle of depot maintenance achievement and recognition is the Robert T. Mason Award for Depot Maintenance Excellence, as well as the Secretary of Defense Award for Maintenance Training, Advice, and Assistance of Foreign Security Forces.

Banquet Keynote:

Frank Kendall
Under Secretary of Defense Acquisition, Technology & Logistics

Senate Confirmed in May 2012, Mr. Kendall currently serves as the Under Secretary of Defense for Acquisition, Technology and Logistics (AT&L). In this capacity, he is responsible to the Secretary of Defense for all matters pertaining to acquisition; research and engineering; developmental testing; contract administration; logistics and materiel readiness; installations and environment; operational energy; chemical, biological, and nuclear weapons; the acquisition workforce; and the defense industrial base. He is the leader of the Department of Defense’s efforts to increase the Department’s buying power and improve the performance of the defense acquisition enterprise. Prior to this appointment, from March 2010 – May 2012 he served as the Principal Deputy Under Secretary and also as the Acting Under Secretary.

Mr. Kendall has over 45 years of experience in engineering, management, defense acquisition, and national security affairs in private industry, government, and the military. He has been a consultant to defense industry firms, non-profit research organizations, and the Department of Defense in the areas of strategic planning, engineering management, and technology assessment. Mr. Kendall was Vice President of Engineering for Raytheon Company, where he was responsible for management direction to the engineering functions throughout the company and for internal research and development. Before joining the Administration, Mr. Kendall was a Managing Partner at Renaissance Strategic Advisors, a Virginia-based aerospace and defense sector consulting firm. In addition, Mr. Kendall is an attorney and has been active in the field of human rights, working primarily on a pro bono basis.

Within government, Mr. Kendall held the position of Director of Tactical Warfare Programs in the Office of the Secretary of Defense and the position of Assistant Deputy Under Secretary of Defense for Strategic Defense Systems. Mr. Kendall is a former member of the Army Science Board and the Defense Intelligence Agency Science and Technology Advisory Board and he has been a consultant to the Defense Science Board and a Senior Advisor to the Center for Strategic and International Studies. Mr. Kendall also spent ten years on active duty with the Army serving in Germany, teaching Engineering at West Point, and holding research and development positions.

Over the course of his career as a public servant, Mr. Kendall was awarded the following federal civilian awards: Defense Distinguished Public Service Award, Defense Distinguished Civilian Service Medal, Secretary of Defense Meritorious Civilian Service Medal, Presidential Rank Award of Distinguished Executive (Senior Executive Service), Presidential Rank Award of Meritorious Executive (Senior Executive Service), and Army Commander’s Award for Civilian Service. He also holds the following military awards (US Army): Meritorious Service Medal with oak leaf cluster, Army Commendation Medal, and National Defense Service Medal.

Mr. Kendall is a Distinguished Graduate of the U.S. Military Academy at West Point, an Army War College Graduate, and he holds a Masters Degree in Aerospace Engineering from California Institute of Technology, a Master of Business Administration degree from the C.W. Post Center of Long Island University, and a Juris Doctor degree from Georgetown University Law Center.
Maintenance Innovation Challenge

The six finalists from the DoD Maintenance Innovation Challenge (MIC) will present their available technologies, best business practices, and innovative maintenance processes to the maintenance community. Finalists have been selected from an evaluation board comprised of maintenance technology subject matter experts from the Joint Technology Exchange Group and industry. The overall winner will be selected by DoD’s senior maintenance leaders from the Maintenance Executive Steering Committee, the Joint Group on Depot Maintenance, and the Industrial Base Commanders Peer to Peer Group. The winner will be announced during the maintenance symposium plenary session and presented with the 2016 Maintenance Innovation Challenge trophy. Also, as a new addition to this year’s challenge, attendees will have the opportunity to cast a ballot to select the “Peoples’ Choice Award”, which will be presented along with the winner of the MIC during the plenary session. Be Part of the Solution!

Moderator:
Greg Kilchenstein, Enterprise Maintenance Technology, Office of the Deputy Assistant Secretary of Defense for Maintenance Policy and Programs

Finalists:
Automated Large Standoff, Large Area Thermography Inspection System
Clint Salter, Department of the Navy SSC Cherry Point and Steven M. Shepard, Thermal Wave Imaging, Inc.

Condition Based Maintenance Plus to Enable Data Driven Fleet Management
Jason Duncan, Tank and Automotive Command and Craig Hershey, Army Materiel Systems Analysis Activity

DoD Depot Fielding of Cold Spray Technology
Alex Stonecipher, 429th Supply Chain Management Squadron (GUMB)

Embedded Wireless Corrosion Detection
Jeffrey Banks, Applied Research Lab, Pennsylvania State University

Expeditionary Fluid Analysis Capability
MgySgt Lance Baughman, Headquarters Marine Corps, Installations & Logistics, LPC-I

X-Ray Reverse Engineering
Laura Watson, Naval Undersea Warfare Center, Division Keyport

Previous Great Ideas and Maintenance Innovation Challenge Winners Include:
2015: USCG Aviation Bonded Material Inspection System - Rusty G. Waldrop, US Coast Guard
2014: Laser Technology for Aerospace Maintenance and Sustainment Applications - Deb Naguy, United States Air Force
2012: IFDIS - Expanding Role within the DoD Maintenance Enterprise - Ken Anderson, Universal Synaptics Corp.
2011: Modernization of Metal Electroplating with No-Mask Conforming Anodes - George Cushnie, Advanced Tooling Corporation
2010: Intermittent Fault Detection & Isolation System (IFDIS) Ken Anderson, Universal Synaptics Corp
2008: 3FAST (Fast, Field Fluid Assessment Support Tools) - Commander Dave Scalf, JOAP
INDUSTRIAL TOURS

Don’t miss your opportunity to participate in one of these exciting tour opportunities.

Kirtland Air Force Base

Thursday, December 8, 2016
Tour Departs: 8:30 am
Tour Return: No later than 2:30 pm
The 377th Air Base Wing is the host organization at Kirtland Air Force Base, located in Albuquerque, New Mexico. The mission of the 377th Air Base Wing is to execute nuclear, readiness, and support operations for American air power. In addition, the 377th Air Base Wing ensures readiness and training of Airmen for world-wide duty. One of the mission partners is the 58th Special Operations Wing. The technical tour of Kirtland Air Force Base includes: mission orientation briefs from both Wings; a tour of the historic Manzano Mountain Complex; demonstrations from Security Forces, Explosive Ordinance Disposal (EOD), and Bioenviormental Airmen; a tour of the Special Operations training aircraft hangar; and lunch with Kirtland AFB maintainers.

REGISTRATION REQUIRED $50.00

Honeywell Aerospace - Albuquerque and BendixKing Facility

Thursday, December 8, 2016
Tour Departs: 8:30 am to 12:30 pm
Tour Return: No later than 1:30 pm
Get an insider’s view of Honeywell’s military integrated avionics operations and the BendixKing General Aviation division (co-located in the same facility). Tour through their 500,000 sqft facility to include a walking business overview and review of site programs and products. This experience will showcase the site’s 35+ years of building some of aviation’s most advanced electronic systems from past and present. Tour will cover engineering / development labs supporting the F-15 Advanced Display Control Processor (AOCP II), the F-16 improved Programmable Display Generator (IPDG) and the C-5M Avionics Integration Lab. The tour will provide a first-hand look at Honeywell’s manufacturing floor where they are starting initial F-15 ADCP II and F-16 iPDG production, as well as continued build and support of over a dozen electronic and display products for a variety of DoD platforms: F-18, B-52, B-2, C-130, F-15, T-45, and T-Hawk UAV just to name a few. The manufacturing tour will also include a quick demonstration of state-of-the-art fiber optic inspection equipment. Finally, for the general aviation buffs, Honeywell will provide a tour of its BendixKing facility and products, to include discussion on Agile development and it 24/7 Customer Support Center. The tour will end with an on-site lunch and opportunity to talk with Honeywell employees from multiple career disciplines.

US Citizens only. Closed-toed shoes required, no heels.

REGISTRATION REQUIRED $50.00
ASSOCIATED MEETINGS

Make the most out of your stay in Albuquerque by attending Associated Meetings, co-located with the 2016 DoD Maintenance Symposium.

• Public Private Partnering Workshop
During the next decade DoD will operate in an increasingly complex and interdependent global environment while facing significant fiscal constraints. Because government and industry have become increasingly reliant on collaborative arrangements, our successful use of partnering strategies stands to have a profound mutual impact. Public-private partnerships not only strengthen the Industrial Base but enable effective and efficient application of vital expertise, resources and incentives.

The 2016 DoD Public-Private Partnership Workshop will provide a forum for focused application of practitioner experiences and insights to solve problems and pursue improvements in our partnership effectiveness. Using information and data provided by an established community of practice, seasoned facilitators will help illuminate a path, and continue our improvement efforts leading to more effective processes and policy. The focus of this year’s workshop will be two-fold: 1) enabling the maintenance supply chain through partnering, and 2) enabling effectiveness through improved policy.

• Corrosion Forum 43
To further advance its commitment to minimizing the effects of corrosion on all military assets, the Department of Defense (DoD) Corrosion Policy and Oversight Office (CPO) welcomes all members of the military, government, supplier, and academic communities to the DoD Corrosion Prevention and Control Forum 43 on Tuesday, December 6th, and Thursday, December 8th. The DoD CPO has coordinated corrosion prevention and control efforts among the Military Departments, Coast Guard and NASA since 2003.

At Corrosion Forum 43, CPO encourages active participation by its partner communities and all Symposium attendees as it discusses initiatives and ongoing programs that benefit the warfighter. On Tuesday, December 6th, CPO Director Daniel J. Dunmire and CPO Deputy Director Rich Hays will report on the status of key OSD-level programs, as well as the progress they have achieved in revising acquisition-level policies. Corrosion Control and Prevention Executives from the Army, Navy, and Air Force will present overviews of their respective department-wide initiatives, challenges, and successes. Experts will also unveil noteworthy results of research and engineering projects co-sponsored by CPO and its military and university partners. On December 8th, participants are welcome to join CPO-sponsored working integrated product team (WIPT) sessions related to Corrosion Policy, Process, Procedure, and Oversight; Science and Technology; Metrics, Impact, and Sustainment; Specs and Standards; Facilities; Training and Certification; and Outreach and Communications.
ASSOCIATED MEETINGS

• **USMC Cross Commodity Meetings**
The Marine Corps will be hosting numerous associated meetings while participating in the DoD's premiere maintenance event. The Marines and civilians from various levels in HQMC, Systems Command, Supporting establishments, Formal Learning Centers, and the Operating Forces, will represent the Engineering, Motor Transport, Communications Electronics Maintenance, Ground Ordnance, and Maintenance Management Military Occupational specialties. The Maintenance commodities will be participating in Cross Commodity Meetings. These meetings will have presenters from the Program Offices, Occupational Field Sponsors/Managers, and Industries “Best in Practice” representatives, providing demonstrations and updates as it pertains to maintaining the Marine Corps Ground Combat Equipment.

• **Army Maintenance Board**
The Army will hold its Army Maintenance Board (AMB) at the DoD Maintenance Symposium. The AMB serves as a vehicle to advise and assist the Army G-4 in planning, programming, budgeting, execution and evaluation of Army Maintenance programs for military equipment and infrastructure; allows Commands to cooperate and coordinate with the G-4 Maintenance Directorate in fulfilling the Army G-4 role as the senior official in the Army G-4 for all maintenance matters; helps support the Maintenance Directorate in carrying out duties regarding all maintenance programs, policy, and processes; helps identify resources in support of the Army Maintenance Management Program. The AMB serves to establish a more formal process for communication and coordination among member organizations and Services, with the intent to reduce the overall Army cost of maintenance through improved accountability, efficiency, consistency and partnering in addressing maintenance issues ultimately effecting DoD readiness.

• **Army Equipment Modification Workshop**
The Army's Modification Program is the coordinated process that is used to develop, apply, and document changes in both hardware and software made to end items, components, weapons, and information systems. The Army Modification Workshop will cover the Army equipment modification process, policy, overview of the Modification Management Information System (MMIS), new modifications, status and update of modification issues, policy update discussion and sessions led by modification representatives from Life Cycle Management Commands. The ultimate goal of the workshop is to enhance readiness as it pertains to the Army Maintenance Work Order (MWO) Program, MWO support and effectiveness to the troops in the field. This is a perfect opportunity for maintenance leaders and maintainers to gain a deeper understanding of the MWO program and potential that it poses for the Department of Defense readiness and how the Army is steadily making progress toward that goal.

• **Defense Automotive Technologies Consortium**
On Sept 21, the US Army Tank Automotive Research Development and Engineering Center (TARDEC) awarded the SAE Industry Technologies Consortia (SAE ITC) the Detroit Arsenal Automotive Other Transactional Agreement (OTA). This Agreement will enable the rapid and efficient integration of innovative automotive technologies into military ground vehicles. To support this Agreement, SAE has established the Defense Automotive Technologies Consortium (DATC), to bring the automotive industry and the Department of Defense (DoD) together.
Corrosion Forum 43
General Session

Breakout Session

Exhibit Hall
Lunches
Continental Breakfasts

Registration

Marquette Boulevard

Tijeras Boulevard

Main Level West Building

Main Level East Building

Lower Level West Building

Corrosion 43 Training
Associated Meetings
Public Private Partnering Workshop
Attire Guidance

Civilians: Business attire is appropriate for both the DoD Maintenance Symposium and Secretary of Defense Maintenance Awards banquet and ceremony.

Military Members: Please refer to the following table for appropriate military attire.

<table>
<thead>
<tr>
<th>Service</th>
<th>DoD Maintenance Symposium</th>
<th>Maintenance Awards Banquet and Reception</th>
<th>Speakers and Panelists</th>
</tr>
</thead>
<tbody>
<tr>
<td>Army</td>
<td>Class “B”</td>
<td>Class “A”</td>
<td>Class “B”</td>
</tr>
<tr>
<td>Marine Corps</td>
<td>Service “B” (service sweater or tanker jacket optional)</td>
<td>Service “A” (ribbons and badges)</td>
<td>Service “B” (service sweater or tanker jacket optional)</td>
</tr>
<tr>
<td>Air Force</td>
<td>Blue shirt combination</td>
<td>Service Dress</td>
<td>Blue shirt combination</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>(Long Sleeve Shirt with Tie/Tie Tab)</td>
</tr>
<tr>
<td>Coast Guard</td>
<td>Tropical Blue Long</td>
<td>Service Dress Blue</td>
<td>Tropical Blue Long</td>
</tr>
</tbody>
</table>

On-Site Registration Hours

Sunday, December 4 @ 2:00 p.m. - 6:00 p.m.
Monday, December 5 @ 7:00 a.m. - 4:30 p.m.
Tuesday, December 6 @ 7:00 a.m. - 6:15 p.m.
Wednesday, December 7 @ 7:00 a.m. - 2:30 p.m.
Thursday, December 8 @ 7:00 a.m. - 10:00 a.m.

Networking Hours

(Con-located with the 2016 Defense Maintenance and Logistics Exhibition)

Monday, December 5 @ 12:00 - 1:00 p.m. and 4:30 p.m. - 7:00 p.m.
Tuesday, December 6 @ 7:00 - 8:00 a.m., 12:00 - 2:00 p.m. and 4:00 - 6:00 p.m.
Wednesday, December 7 @ 7:00 - 8:00 a.m and 12:00 - 2:00 p.m.

We Want to Know

Use your 2016 DOD Maintenance Symposium mobile app to give us your feedback

Need a receipt? Contact:

SAE Customer Service
Telephone: 1-877-606-7323 (USA and Canada)
or 1-724-776-4970 (outside of USA and Canada)
Fax: 1-724-776-0790
E-mail: CustomerService@sae.org
THE CHALLENGE IS ON!

Maintenance Innovation Challenge

2017 DoD Maintenance Symposium

December 4-7, 2017 | Calvin L. Rampton Salt Palace Convention Center | Salt Lake City, Utah, USA

The Principal Deputy Assistant Secretary of Defense for Logistics and Materiel Readiness is challenging you to submit your maintenance related innovations. An evaluation board comprised of maintenance subject matter experts will select six candidates to participate in the challenge during the 2017 DoD Maintenance Symposium, December 4-7, 2017. Revolutionary or Evolutionary; showcase your maintenance innovation that offers a real solution and value to the DoD Maintenance Community to help us meet the needs and expectations for the future. Demonstrate how to keep maintenance ahead of the curve in processes, testing, validation, finance, methodology, products, services, and/or workflows to the Symposium audience on Monday, December 4, 2017 in Salt Lake City.

ABSTRACTS MUST MEET THE FOLLOWING CRITERIA IN ORDER TO BE CONSIDERED FOR THE MAINTENANCE INNOVATION CHALLENGE:

- Must be an original contribution to the state of the art
- Technically accurate — focused on current or potential maintenance operations or management — and strictly avoid commercialism
- Must be feasible or practical
- Abstract must be submitted in Word format using the template provided (abstract 300-500 words only)
- Include a PowerPoint Quad Chart (template details & requirements to follow)
- Entries from previous years will not be accepted
- All submissions must be cleared for public release

All abstracts that meet the minimum criteria listed above will be posted on a public website and included in a Maintenance Innovation Challenge summary booklet, that will be distributed to symposium attendees on site. From the eligible abstracts, an evaluation board comprised of maintenance subject matter experts will select six finalists to present at the 2017 DoD Maintenance Symposium. Each presenter will be allocated exactly 15 minutes, including audience Q&A. The winner will be selected by the Maintenance Executive Steering Committee and Joint Group on Depot Maintenance Senior Leaders, and recognized at a Symposium Plenary Session.

Individuals representing the six Maintenance Innovation Challenge finalists are responsible for registering for the symposium and any associated fees, if not attending in another capacity.

If you have any questions or need further information regarding the 2017 Maintenance Innovation Challenge Please contact Kristie Saber of SAE International at kristie.saber@sae.org

SAE.ORG/DOD

Administrative support provided by SAE INTERNATIONAL under contract with the U.S. Department of Defense
HOTEL AND TRAVEL

HOTELS

Hyatt Regency
Albuquerque
330 Tijeras Ave NW
Albuquerque, NM 87102
(505) 842-1234
Complimentary standard internet in guest rooms.

Doubletree by Hilton
Albuquerque
201 Marquette Avenue NW
Albuquerque, NM 87102
(505) 247-3344
Complimentary WiFi in guest rooms and public areas. Complimentary local and airport shuttle.

Andaluz Hotel Downtown
125 2nd Street NW
Albuquerque, NM 87102
(505) 242-9090
Complimentary WiFi and wired ethernet throughout the hotel.
AIRPORT
The Albuquerque International Airport (ABQ) is 8.4 miles from the convention center.

UBER
Tap the app, get a ride.

One tap and a car comes directly to you. Your driver knows exactly where to go. And payment is completely cashless.

Use code VISITABQ for your first ride free up to $15 https://get.uber.com/go/visitabq

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Taxi Service
Albuquerque Cab Company
(505) 883-4888
Yellow Cab Company
Telephone: (505) 247-8888
ABQ Green Cab Company
(505) 243-6800

DRIVING DIRECTIONS
• Take Sunport Blvd, I-25 N and Dr Martin Luther King Jr Ave NE to Marquette Ave NW (10 min/5.0 mi)
• Continue onto Marquette Ave NW (39 s/0.3 mi)
• Turn left onto 2nd St NW - Destination will be on the right (13 s/154 ft)

For additional details, please access sae.org/dod.

ATTENTION GOVERNMENT EMPLOYEES
As part of the 2016 DoD Maintenance Symposium, continental breakfast on December 5, 2016 and dinner on December 6, 2016 are provided. DoD regulations dictate that you must annotate these meals (i.e. exclude or “indicate as provided” from your overall travel/per diem claim amount) while filing your travel voucher. Because these meals are being provided, they cannot be reimbursed to the attendees, regardless of the attendee’s participation in any of the meals.

For Symposium registration or for more information:
Toll-free, US & Canada: 1-877-606-7323
Telephone: 1-724-776-4970
Fax: 1-724-776-0790
E-mail: CustomerService@sae.org

sae.org/dod
Engaging Tomorrow’s Maintenance Enterprise Challenges, Today!

2016 Department of Defense Maintenance Symposium
December 5-8, 2016 - Albuquerque Convention Center - Albuquerque, New Mexico

sae.org/dod

This event has been reviewed and approved by DoD as a DoD sponsored event and accordingly meets departmental guidelines for attendance by all Military Services, Agencies, and Industry.

This event is co-located with the Defense Maintenance and Logistics Exhibition. For more information, please visit: sae.org/defexpo

Your PREMIER opportunity to interface with representatives from the ENTIRE DoD Mx Community

#DoDMxSymposium